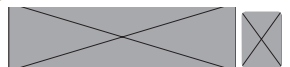


EMPOWERING COMMUNITIES FOR SUSTAINABLE LIVELIHOODS in

{ Luweero, Bukomansimbi, Mpigi,
Mubende, Mukono, Nakaseke,
Butambala and Wakiso Districts. }



ANNUAL REPORT
2017





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LIST OF ACRONYMS

AGM	– Annual General Meeting
AIDs	– Acquired Immune Deficiency Syndrome.
BOPA	– Buwama Organic Producers Association.
BUCAFA	– Bulo CAPCA Farmers' Association
CAPCA	– Central Archdiocesan Province Caritas Association.
CBTs	– Community Based Trainers.
CD	– Caritas Denmark
CDD	– Community Driven Development
CDO	– Community Development Officer.
CS	– Cooperative Society
CSO	– Civil Society Organisation
DANIDA	– Danish Development Agency
DAO	– District Agricultural Officer
DPO	– District Production Officer
FA	– Farmer Association
FAQ	– Fair Average Quality.
FY	– Financial Year
GMO	– Genetically Modified Organisms.
HCT	– HIV Counseling and Testing
HIV	– Human Immune Virus.
IGA	– Income Generating Activity.
JASAR	– Joint Agriculture Sector Annual Review
KAFA	– Kalamba Farmers' Association.
KG	– Kilogram
KICAFA	– Kituntu CAPCA Farmers' Association
KOFA	– Kammengo Organic Farmers' Association
LC	– Local Council
MAAIF	– Ministry of Agriculture Animal Industry & Fisheries.
MADDO	– Masaka Diocesan Development Organisation.
M&E	– Monitoring & Evaluation
MP	– Member of Parliament
MoU	– Memorandum of Understanding
MTIC	– Ministry of Trade Industry & Cooperatives
MUMPIFA	– Mutubagumu Mpigi Farmers' Association
NAADS	– National Agricultural Advisory Services.
NABE	– Namulonge Beans.
NUCAFE	– National Union of Coffee and Farm Enterprise.
NSA	– Non State Actors.
OPV	– Open Pollinated Varieties.
OWC	– Operation Wealth Creation.
PELUM	– Participatory Ecological Land Use Management.
SACCO	– Savings and Credit Cooperatives
SEATIN	– Southern & Eastern Africa Trade, Information and Negotiation Institute
SHF	– Small Holder Farmers
TWDA	– Tusubira Women Development Agency
UCDA	– Uganda Coffee Development Agency
UFCUP	– Uganda Farmers' Common Voice Platform
VCRT	– Value Chain Round Table

Message from the Board Chairperson



I greet you all in the love of Christ. 2017 was a fruitful year where CAPCA interventions positively impacted on lives of communities it serves. Building from the past phases, we have contributed to the formation of 16 multi-purpose cooperatives and 8 associations are also in process of transforming into cooperative societies. With support from CAPCA, farmers have continued to sell semi-processed agricultural products moreover processed by their owned coffee factories, maize mills, bulking and collective marketing of coffee (FAQ), maize flour plus beans on contract and non-contract basis. Through several advocacy trainings conducted, farmers have been able to influence policy decisions at community and national levels. Professionalization of formed cooperatives through hiring managers and nurturing of newly formed entities in cooperative governance, management and culture.

This was all made possible with financial support from DANIDA through our development partner Caritas Denmark. Despite of the above achievements, challenges also existed that included; drought that retarded farm yields, reduced volumes of produce for collective

marketing, cooperatives struggling to comply with the cooperative law and regulations among others.

On behalf of the board I wish to extend my sincere appreciation to our long time development partner Caritas Denmark especially the Bishop of Copenhagen His Lordship Czeslaw Kozon. In the same spirit I express my sincere gratitude to my fellow Bishops in the Central province for their guidance as Caritas Presidents. Your efforts and dedication guaranteed CAPCA's programme performance. To management and staff of CAPCA, thank you for the work you have done to bring hope in lives of vulnerable persons.

I pledge my continued support to make the programme better and bigger to extend the love of Christ to all, based on our values hence empowering communities for sustainable livelihoods.

Dr. Cyprian Kizito Lwanga
Archbishop Kampala Archdiocese
Chairperson CAPCA Board

Message from the Programme Manager



Dear readers I am delighted to present to you yet another issue of the CAPCA annual report. This report is a summary of the work done by CAPCA in 2017 aligned to her strategic direction. The report highlights the CAPCA's background, Achievements as per thematic areas, learnings, challenges and future plans.

This year our support to communities led to creation and strengthening of 16 multi-purpose cooperatives. Three of these have acquired permanent certificates yet the rest are still on probation. 8 more associations are also pursuing cooperative status having realized the advantages of cooperatives. Further to this we have outsourced already established cooperatives/entities' to nurture these newly formed cooperatives. 10 new contracts were signed for outsourcing service providers to nurture 10 farmers' organizations in aspects of organizations development.

These efforts are intended to harness cooperative compliance, increased understanding of the cooperative culture leading to strong, sustainable cooperatives. In effort to revive Sustainable Agriculture Practices (SAPs), a mini study was taken to ascertain the status of SAPs and devise means to revive their application

majorly through farmer to farmer extension system. For enhanced bulking and collective marketing of coffee three tricycle's have been given out to farmer organizations.

Relatedly, amidst continued efforts to boost value addition, bulking and collective marketing, 3 farmers' maize mills got connected to electricity and a now functional in Bukomansimbi District, in Wakiso and in Kassanda District. Additionally 17 farmers' organizations were also supported with salary contributions to hire managers with a purpose of professionalizing and enhancing the management of farmers' Cooperative Societies and Associations. Additionally CAPCA also realized;

Institutional strengthening through capacity building events such as staff exposure learning visits, trainings on coffee value chain and quality management, Corporate Entrepreneurship Training (CET), training in budget tracking, budget advocacy and expenditure tracking. Additionally were management meetings, board meetings and monitoring visits that contributed to effective programme implementation.

Growth in advocacy by the people through formulation of farmer organization' advocacy strategies, increased awareness on climate change interventions by government and CSOs. Several policy and legislative engagements were also held for a better Biosafety Act 2017, community awareness about on-going legislative processes, review of Agriculture sector 2016 organized by MAAIF and development of the new industrial policy.

The above would not have been realized without guidance of the Board of Directors, support by development partners especially Caritas Denmark and commitment by staff. Thank you CAPCA board for the guidance and oversight. To my fellow staff thank you too for the hard-work. Let us stay focused in our efforts to empower communities for sustainable livelihoods.

Allan Ssebulime
CAPCA Programme Manager

1. Introduction

CAPCA

The Central Archdiocesan Province Caritas Association (CAPCA) is a registered non-profit organization registered in 2006 with a registration number **83056**. Incorporated in 2006, CAPCA is driven by the desire to improve the social, economic conditions of the poor, marginalized and vulnerable people especially rural women and youth through empowering communities for sustainable livelihoods. CAPCA implements its interventions without discrimination, based on religion, politics, gender or race. CAPCA is a consortium of six entities; five Caritas entities for the five Catholic Dioceses within the Central Ecclesiastical Province and 1 secular organisation.

Our Vision



A society where all people live a decent livelihood sustainably

Our Mission



To promote integrated spiritual, social and economic intervention.

Our Values



- ★ Human Dignity
- ★ Fairness (Justice and Peace)
- ★ Accountability / Transparency
- ★ Integrity/Honesty
- ★ Professionalism
- ★ Teamwork and Mutual Respect

Priority Thematic areas:

- 1) Community strengthening.
- 2) Agricultural production and Income generation.
- 3) Advocacy and Governance.
- 4) Environmental Management.
- 5) Financial Management
- 6) Institutional Strengthening.

CAPCA Partners (Agencies)

Caritas Kampala in Mpigi & Butambala, Caritas Kasanaensis in Luweero & Nakaseke, Caritas MADDO in Bukomansimbi, Caritas Lugazi in Mukono, Caritas Kiyinda Mityana in Mubende and Tusubira Women Development Agency (TWDA) in Wakiso district. The six CAPCA agencies are working with 24 farmer organisations.

CAPCA's operations are coordinated by a Liaison Office located at Kampala Archdiocesan Catholic Secretariat Building, Lubaga - Kampala. The Liaison office provides overall coordination, quality assurance and supervision.

2. Performance Highlights

➔ Thematic Area 1: **COMMUNITY STRENGTHENING**

STRENGTHEN FARMERS' ORGANISATIONS THROUGH FORMATION OF COOPERATIVES

Sixteen farmer cooperatives are now multi-purpose cooperatives. Of these the three under Caritas MADDO acquired permanent certificates, yet the rest are still on probation. Efforts are underway to strengthen the remaining 8 associations assume cooperative status. More effort will be dedicated towards cooperatives compliance with cooperative regulatory framework in order to get permanent certificates of registration.



CAPCA management discuss Cooperative development issues



CARITAS MADDO team discussing their Cooperative issues.



CARITAS Kasanaesis team discussing their Cooperative issues.

STATUS OF COOPERATIVE REGISTRATION AS AT NOVEMBER 2017

AGENCY	No. OF FARMER ORGANISATIONS	No. OF FARMER ORGANISATION REGISTERED AS COOPERATIVES	COOPERATIVE NAMES REGISTERED
Caritas Kasanaensis	5	3	Kyalugondo Multipurpose Cooperative society
			Twezimbe Kasaala Multi-purpose cooperative society
			Kikyusa Multi-purpose Cooperative Society
Caritas Kiyinda Mityana	3	1	Kiganda Coffee Farmers Cooperative society
Tusuubira Women's Dev't Agency	3	3	KASE Multi-purpose cooperative society
			Kyakalu Namayumba Multipurpose cooperative society
			Wakiso Multi-purpose Cooperative society Ltd.
Caritas Lugazi	4	1	Kwagaliza Farmers' Cooperative - Nagojje
Caritas Kampala	6	6	BOPA Cooperative Society Limited
			KOFA Cooperative Society Limited
			Kalamba Farmers Cooperative society
			MUMPIFA Farmers Cooperative society
			Kitakyusa Farmers Cooperative Society
			Malere Kaalo Katuka Farmers Cooperative Society
Caritas MADDO	3	3	Biganda Farmers Cooperative Society Limited
			Butenga CAPCA Farmers Cooperative Society Limited
			Kitanda-Tukole Farmers Cooperative Society

OUTSOURCED ESTABLISHED COOPERATIVES TO NURTURE FORMED COOPERATIVES

Cooperatives require coaching and mentoring for a reasonable period of at least 5 years from registration. Outsourcing is meant to nurture CAPCA supported farmer organisations through building their institutional capacity and enhance their managerial effectiveness to sustain members' livelihoods. This year CAPCA through outsourced services of experienced cooperatives and entities functioning as cooperatives strengthened the organization capacity of farmers' associations and cooperatives majorly in governance, management and marketing their members' produce profitably. Eight (8) service providers were contracted to strengthen farmer organisations as seen the next page:

No.	AGENCY	FARMER ORGANISATION	SERVICE PROVIDER
1	Caritas Kampala	Bulo CAPCA farmers' Association	National Union of Coffee Agribusinesses and Farm Enterprises Limited (NUCAFE)
		Kalamba Cooperative Society	
		BOPA farmers' Cooperative Society.	
2	Caritas Kiyinda Mityana	Myanzi farmers' association	Bagezza Cooperative Savings & Credit Society Limited.
		Kiganda Coffee farmers' Cooperative society.	Eyekaliriza Businzigo Growers Cooperative society.
3	Tusuubira Women's Dev't Agency	Wakiso Multi-purpose Farmers' Cooperative society	Munaku Kaama Kisubi SACCO
4	Caritas Lugazi	Tukolerewamu Kimmenyedde Farmers' Association.	Paul Ssempijja
5	Caritas Kasanaensis	Kikyusa Multi-purpose cooperative society	Nabumbugu Coffee Farmers' Company Limited
		Twezimbe Kasaala Multi-purpose Cooperative Society.	
6	Caritas MADDO	Kitanda Tukole Farmers' Cooperative Society.	Agro Partner Consult
		Butenga CAPCA farmers' Cooperative Society.	Tukole Masaka Diocese SACCO.

Monitoring visits revealed outsourcing is changing farmers' mindset towards patronizing, influenced some cooperatives like Kyalugondo to bulk for collective marketing and solved role conflict between board and management. This is evident in Biganda Farmers' Cooperative society.

MANAGERS HIRED FOR MANAGEMENT OF COOPERATIVES/ASSOCIATIONS:

Seventeen cooperative/associations were financially supported each to hire a professional preferably a manager for twelve months to improve business handling and management aspects. A total of 40,800,000/= were spent on a cost sharing basis. It is envisaged once the twelve months expire, the farmer organisations would have increased their ability to remunerate these staff.

Value additional equipment: An additional 3 maize mills are functioning. These include the maize mill of Kassanda, Wakiso and Butenga. This now makes 6 processing equipment (3 maize mills and 3 coffee hullers) that are functional. Appreciation to Caritas Denmark for the mid-year support to the long outstanding challenge of electricity. It is for this support that the above equipment is now working. Functional processing equipment's now need storage facilities for keeping bulked products before marketing. This will help to maintain the quality of processed products free from foreign materials and debris from the factory as well as keeping it for a while in case the market prices are not favorable at that time.

STATUS OF PROCESSING EQUIPMENT AS AT NOVEMBER 2017.

AGENCY	ASSOCIATION/ COOPERATIVE	TYPE OF EQUIPMENT	SERVICE PROVIDERS	STATUS
CARITAS LUGAZI	Kwagaliza Nagojje Multi- purpose Cooperative	Maize mill	TONNET Agro- engineering Ltd	Working on electricity installation
CARITAS KMD	Kiganda Coffee Farmers Cooperative Society	Coffee huller	N& F Company	Operational
	Kassanda Farmers Association	Maize mill	TONNET Agro- engineering Ltd	Operational
CARITAS KASANA LUWEERO	Kyalugondo Multipurpose Cooperative Society	Coffee huller	N& F Company	Operational
	Bivamuntuuyo- Semuto farmers association	Maize mill	N& F Company	Working on electricity installation
CARITAS MADDO	Butenga CAPCA farmers cooperative society	Maize mill	DELTA Agro- engineering company	Operational
	Biganda farmers' cooperative society.	Coffee huller	N& F Company	Operational
TWDA	Wakiso multi-purpose cooperative society ltd.	Maize mill	TONNET Agro- engineering Ltd	Operational
CARITAS KAMPALA	Bulo Farmers Association	Maize mill	N& F Company	Still looking for funds for electricity installation
	BOPA Cooperative Society Limited.	Coffee huller	N& F Company	Working on electricity installation

Capitalization fund: Capitalization fund has enhanced the spirit of collective marketing in farmer organisations which received it. In addition the volumes and number of members marketing has also increased. The major challenges experienced so far are; how to make the fund grow business record keeping for proper accountability and management. The capitalization fund utilization also requires more monitoring and backstopping so that farmers sustainably manage the funds.

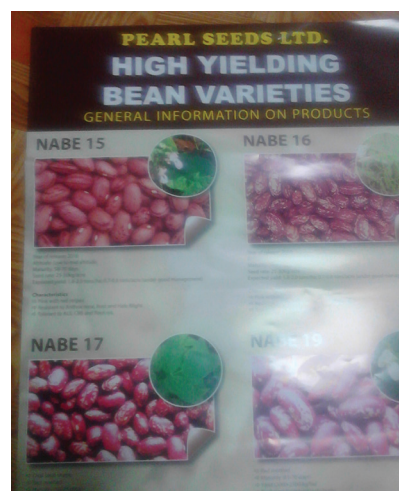
Thematic Area 2: AGRICULTURAL PRODUCTION, MARKETING & INCOME GENERATION




Market linkages

Some farmer organisations were linked to produce buyers. For instance Farmer organisations in Caritas Kasanaensis were linked to Kyagalanyi Coffee Ltd. Some negotiations were also done with IBERO Coffee Company to ensure that farmer organisations in Caritas Kiyinda Mityana supply IBERO coffee at favorable terms.

Contract marketing: CAPCA through the Marketing officer pursued the extension of contract marketing of bean seed growing and marketing with Pearl Seed Company and Simlaw Seed Company on vegetable growing. Pearl Seeds Company has resumed bean seed cultivation for multiplication through Ntunda farmers' association and Twezimbe Kasaala Multi-purpose Cooperative Society. In Ntunda farmers' association 34 farmers received 900 kgs of foundation bean seed of NARO bean 1 & NABE 17 variety, and they planted a total 41 acres. It's expected between 32,280 to 41,000 kgs will be harvested and sold to the company at 2,500/= per kg. Yet Twezimbe Kasaala received 1,100 kgs of NABE 15. It is envisaged farmers will earn income from their sweat once they stick to the agreed terms and avoid side selling.





Value Chain Round Tables: The concept of Value Chain Round Tables was introduced this year in CAPCA. Value Chain Round Tables (VCRTs) provide a platform that brings value chain stakeholders from different nodes to coordinate processes aimed at resolving value-chain problems with the purpose of enhancing value chain competitiveness and meeting consumer needs.

The value chain round table meetings were organized to attain the following objectives;

- Create a platform to address key challenges and constraints of farmers' enterprise value chains.
- Planning to improve value chain development.
- Determining actions to address common issues, including engagement with other relevant partners.

Each agency organized at minimum VCRT meeting where issues affecting farmers along the value chain were generated and assigned to different entities/people who can respond to them but starting with the farmers themselves.

Some agencies like Caritas Kasanaensis and Caritas Kiyinda Mityana organized second meetings at district level where relevant entities /people were called on board to respond on issues raised in the first VCRT meetings. Some of the achievements realized include:

1. Luweero district committed its self to intensify extension services using the recruited staff in the Sub-counties
2. In Mubende the district notified farmers that all agro-input dealers will be trained and given certificates and licenses in order to curb out those dealing in counterfeit products.
3. Poor post-harvest handling practices (Drying produce on open ground) the district has bye-laws to restrict this practice and they are going to enforce them to arrest the culprits.
4. The district has soil testing kits, the district officials requested farmers to raise their demand of using them with support from the district.
5. Commercializing agriculture/agriculture mechanization; the district has a budget of buying tractors for farmers to use.
6. In Luweero, all feeder roads used by farmers were rehabilitated to allow easy transport of their produces to the markets.

Enhanced transportation of farmers' produce Using Tri-Cycles.



Mr. Umaru of Myanzi cooperative society transporting maize to the collecting center

This year three farmer organisations were supported with Tri-cycles to enable them transport their produces to markets and processing centers. Consideration was given to those farmers' organizations which are doing collective marketing and have substantial volumes to sell. This now makes 8 farmer organisations with tri-cycles.

Below are the farmer organizations which received tri-cycles this year.

No.	Agency	Farmer organization	Amount received for Tri-cycle	Status
1	Tusuubira Women's Dev't Agency	KASE Multi-purpose Cooperative Society	5,000,000/=	Tri-cycle bought
2	Caritas Kasana Luweero	Twezimbe Kasaala Multi-purpose Cooperative society	5,000,000/=	Tri-cycle bought
3	Caritas Kampala	Kalamba Farmers Cooperative society	5,000,000/=	Tri-cycle bought

Collective Marketing:

The practice of collective marketing (see Table below) has been adopted in a number of farmer organizations and those taking part have tested its fruitfulness. However, a number of factors still impede its adoption and success among farmer organizations, and these can be categorized as internal and external factors.

The internal factors include among others; weak governance where some leaders have not taken the initiative to mobilize and organize their fellow members on how they can effectively take on collective marketing. Poor quality management practices, Illiteracy, poor records management, lack of transparency among others are highlighted as internal factors impeding the adoption and success of collective marketing. On the other hand the external factors pointed out include: long drought, poor road networks, theft of farmers produces, pests and diseases etc.

Collective Marketing by supported Cooperatives/Associations as at end June 2017

NO.	AGENCY	COOPERATIVE/ASSOC.	ENTERPRISE SOLD	NO. OF FARMERS WHO SOLD	VOLUMES SOLD (KGS/ Unit)	PRICE PER UNIT/ Kg	AMOUNT EARNED
1	Caritas Kasanaensis	Twezimbe Kasaala Multi-purpose .C.S	Coffee (FAQ)	35	12.249	5400	66,144,600/=
		Kikyusa Multi-purpose Cooperative Society	Maize (grain)	23	2.500		
			Coffee (FAQ)	26	5.000	5,750	28,750,000/=
		Kyalugondo Multi-purpose C.S	Coffee (FAQ)				
			Coffee (FAQ)				
		Kapeeka F.A	Coffee (FAQ)				
			Coffee (FAQ)				
2	Caritas Kiyinda Mityana	Bivamuntuyo Semuto F.A	Maize				
		Kiganda Coffee Farmers Cooperative Society	Coffee (FAQ)	364	120.409	5,350	644,188,150/=
		Myanzi F.A	Coffee (FAQ)		8.000		
			Maize		20.000	1,200	24,000,000/=
		Kassanda Farmers Association	Beans	80	2.500	2,000	5,000,000/=
			Coffee (FAQ)				
			Coffee (FAQ)				
3	Caritas Lugazi	Kyampisi F.A	Nakati seeds (mugs)				
		Nagojje F.A	Maize (grain)				
		Ntunda F.A	Maize (grain)				
			Beans	44	10.000	1,600	16,000,000/=
		Kimenyedde F.A	Maize (grain)				
			Maize (grain)				
			Coffee (Kiboko)				
4	Caritas Kampala	Kalamba Farmers C.S	Coffee (FAQ)	61	5.450	5,700	31,065,000/=
			Coffee (FAQ)				
		Bulo KATUKA Farmers Association	Coffee (FAQ)	28	5.000	5,400	27,000,000/=
		MUMPIFA Farmers C.S	Coffee (FAQ)	13	687	5,700	3,915,900/=
		BOPA Cooperative Society	Coffee (FAQ)	111	11.924	5,700	67,966,800/=
		KOFA Cooperative Society Limited	Coffee (FAQ)	56	12.000	5,700	68,400,000/=
		Kituntu Farmers C.S	Coffee (FAQ)	29	5.445	5,700	31,036,500/=

NO.	AGENCY	COOPERATIVE/ASSOC.	ENTERPRISE SOLD	NO. OF FARMERS WHO SOLD	VOLUMES SOLD (KGS/ Unit)	PRICE PER UNIT/ Kg	AMOUNT EARNED
5	Caritas MADDO	Biganda Farmers C.S	Coffee (FAQ)	223	33.700	5,950	200,515,000/=
		Kitanda-Tukole Farmers C.S	Coffee (FAQ)	132	30.200	5,900	179,690,000/=
			Maize grain	52	22.700	1,000	22,700,000/=
		Butenga Farmers C.S	Coffee (FAQ)	169	26.200	5,950	155,890,000/=
6	TWDA	Kyakalu Namayumba Multipurpose C.S	Coffee (FAQ)	24	1.432	5,600	8,019,200/=
			Beans				
		KASE Multi-purpose C.S	Coffee (FAQ)	13	1.251	6,000	7,506,000/=
		Wakiso Multi-purpose C.S	Vegetables (Sukuma wiki)	12			1,200,000/=

In the table above, collective marketing is still scanty in some farmer organisations, but also record keeping is still poor. The cited challenges will be addressed for the betterment of value chains supported by CAPCA.

Thematic Area 3: ADVOCACY AND GOVERNANCE

CAPCA Farmer Forum:

This year farmers shared their challenges, effects encountered and mitigation measures from climate change. Amidst the sharing/discussion sessions, they also acquired a lot of awareness on government programmes, networked with CSOs that have embarked on climate resilience and indeed had their knowledge & skills replenished. Additionally the forum rekindled Sustainable Agricultural Practices that many farmers were beginning to neglect with such excuses that they are labour intensive.





Participants during the 2017 CAPCA Farmers Forum at Nsambya Sharing Hall.



7TH JOINT AGRICULTURE SECTOR ANNUAL REVIEW (JASAR) – 2017:

CAPCA was one of the Non-state Actors that participated in the JASAR 2017 organized by Ministry of Agriculture in Munyonyo. This JASAR enabled Non State Actors to know the sectors performance for 2016/17 in brief, share their own assessment as NSAs and made recommendations for 2017/18 financial year. NSA suggestions revolved around reducing post-harvest handling losses (aflatoxins), increase financing to the Agricultural extension directorate performance, agribusiness insurance and agriculture financing, improving OWC work and improving agricultural statistics.

Other advocacy efforts by CAPCA:

Participated in indigenous food fair organized by PELUM Uganda. Farmers from Caritas Kampala represented CAPCA and they exhibited their vegetable seeds they cultivate and sale to Simlaw seeds. This enhanced farmers' networking and CAPCA's visibility.



Participated in two press conferences; one on Biotechnology & Biosafety bill 2012 and another on agriculture extension. The earlier as organized by PELUM was on updating the public using media on the progress of CSOs in having a better law. The second press conference on agriculture extension service delivery focused on dissemination of the recently concluded desk study on status of agriculture extension in Uganda by UFCVP through Caritas Uganda.

Developed farmer advocacy strategies for six farmer organizations: Working closely with project officers, the Monitoring, Evaluation and Advocacy officer facilitated the development of advocacy strategies among six farmer organizations. This did not only increase farmer organizations with advocacy strategies to 15 making it 62.5% (15/24) but also enhanced their farmers to do advocacy on their own.

Meetings with parliamentary committees on Agriculture and for Science & Technology. CAPCA together with other CSOs presented their concerns before two parliamentary committees. These concerns indeed informed some 50% amendments in the Biosafety Act that was passed by Parliament on 4th October, 2017.



Civil society organisations (CSOs) present their concerns on the Biotechnology and Biosafety bill, 2012 before the parliamentary Committee on Agriculture.



CSO representatives and Members of Parliament discuss the presented concerns on Biotechnology & Biosafety bill 2012.



CSO representatives pose for a photo with the MP Kyandondo East Constituency, Hon. Robert Kyagulanyi Ssentamu after presenting their concerns to the parliamentary committee on Agriculture.

National Industrial Policy review process. CAPCA participated in the policy review process for the national industrial policy organized by SEATIN and Ministry of Trade Industry & Cooperatives with support from Cuts International – Geneva. This policy will promote industrialization in Uganda in a private sector led economy and enable Ugandan industrialist to compete favorably with foreigners investors.

Strategic Partnerships:

CAPCA participated in several partnership meetings organized by Food Rights Alliance, SEATIN Uganda, PELUM Uganda, UFCVP all geared at strengthening networking, cooperation and advocacy for better service delivery. These events not only enabled CAPCA to utilize policy spaces, but also increased her visibility regionally and nationally. Through the Coordination office CAPCA joined Uganda Agribusiness Alliance and East African Grain Council (EAGC). These new partnerships have enabled the organisation to extend her business endeavors through networking and partnership building.

The 7th African Grain Trade Summit - EAGC:

The Eastern Africa Grain Council is a regional organization with membership drawn from across the Eastern and Southern Africa. Membership is drawn from grain value chain stakeholders currently with presence in 10 countries across Africa including Burundi, Kenya, Uganda, Rwanda, Tanzania, Zambia, Malawi, South Sudan, DRC Congo and Ethiopia. The marketing officer participated in the 7th African Grain Trade Summit (AGTS) that was held in Dar es Salaam, Tanzania from 5th -7th October 2017. The forum attracted over 300 key players in

the international grain industry who met to deliberate on reshaping the agenda for the sector. Under the theme; “Setting New Horizons to rethink Grain Trade for Food Security and Prosperity in Africa”, the grain trade summit was an opportunity to know the development and nature of grain market in Eastern Africa. The summit was also an exposure and learning opportunity to different players of the grain value chain.

Media Events:

CAPCA has participated in two call in talk shows on Tropical FM in Mubende. These were organized by Caritas Uganda through the Uganda Farmers’ Common Voice Platform where CAPCA is a founder member. The major objective of the media activities was to carry out the general sensitization of all stakeholders including farmers about progress of CSOs progress on having a better Biotechnology and biosafety bill, 2012, receiving feedback on their concerns raised earlier. Farmer awareness about GMOs was also popularized.



CSO representatives appearing before Press conference on the Biosafety Act 2017 at PELUM Uganda country office.

WEMA skills sharing meeting in Naivasha-Kenya:

This year CAPCA represented by the Monitoring, Evaluation and Advocacy officer participated in yet another Biosafety meeting. The meeting was on Water Efficient Maize for Africa (WEMA) skills sharing where all the five countries made their own country presentation on status of WEMA. Reliably participants came to realise that the programme follows the Stress Tolerant Maize for Africa, it has two components it’s promoting. That is the hybrid varieties like TEGO varieties and GMO maize varieties on trial. Despite some notable attributes, participants realized that WEMA projects have a lot of secrecy, there is no public participation and there is intended control of African food chains majorly through germ-plasm control. They thus called for public awareness to break the secrecy, Write a letter to head of WEMA on secrecy, lobby and strategic meetings with allies and Popularization of agro-ecology.



Participants from the five WEMA implementation countries of Africa discuss the presentations on Country updates



Participants in group work to craft out an action plan for WEMA programme Interventions.

Thematic Area 4: ENVIRONMENTAL MANAGEMENT

Climate change trainings – UGOPAP: Coordinators and coordination staff were trained on climate change aspects, terminologies. The training was a feedback to UGOPAP fraternity by team leader CIDI Soroti who has been trained on climate in Denmark by Danish Fellowship Center (DFC).

ENR-CSO meetings: CAPCA through Coordination office participated in two trainings in preparations for the ministry of water and environment annual review meeting 2016/17.



Utilising
Sustainable
Agricultural
Practices in
intergrating
crop and
animal
husbandry



Thematic Area 5: INSTITUTIONAL STRENGTHENING

Improved Governance & Management of CAPCA:

Seven management meetings have so far been held. Three of these were extra-ordinary management meetings involving Caritas Denmark yet others had only CAPCA management fraternity. The meetings enabled Directors, senior management and staff to review programme performance and take appropriate decisions. Monitoring and feedback activities were also carried out to inform programme implementation.

Board meeting and monitoring: Two board meetings were held to provide oversight. Besides a board monitoring visit was held where Board members were also accompanied by coordinators. The visit to Bukomansimbi posed great strides leading to strategic decisions like inclusion of atleast 5% as interest on capitalization funds, good practices in processing equipments were acquired and youth participation in coffee value addition was also popularized.



Above CAPCA board Vice-chairperson, Prof. Archileo Kaaya accompanied by other board members and EADEN staff tour the Biganda farmers' cooperative coffee factory during a board monitoring visit.



The Director Caritas MADDU, Fr. Raphael Ssemenda welcomes board members & Coordinators to Biganda Farmers' Cooperative Society.



In photos above the Director Caritas Kiyinda Mityana Fr. Michael Mukasa observes the coffee roasting stages, a value addition endeavor done by youth members of Biganda Farmers' Cooperative society.

Professional Development of Staff:

In bid to improve staff competences for better performance, CAPCA staff participated in a number of trainings, including; knowledge management, training in budget tracking, budget advocacy and expenditure monitoring, training in coffee value chain, corporate entrepreneurship trainings (ToTs) and exposure visit to PELUM's

ecological Centre. These trainings and exposure visit are progressively enhancing staffs' know how across those areas.

Resource mobilization efforts:

CAPCA mainly through the coordination office continued to mobilize resources for programme development as agreed in the past year.

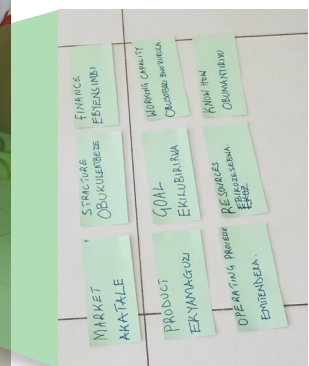
Interventions	Indicator information	Annual target	Status
Subscribe to local strategic consortiums potentially to fundraise from them or jointly bid with their members e.g PSFU, EAGC, Agri-business, etc	No. of strategic consortiums that CAPCA has subscribed to.	3	2 consortiums/networks
Fundraise through PROPOSAL WRITING using RFAs from www. fundsforngos.org & other sources.	No. of project proposals written based on available RFAs.	9	11 (6 of these we wait for feedback but 2 are likely to be successful)
Visit corporations purposely for Corporate fundraising/financing	No. of meetings held with corporations for fundraising	4	0
Set up a CAPCA team in charge of fundraising	A CAPCA fundraising team in place and functioning as expected	1	1 was created but less active
	A CAPCA reserve fund created and enriched periodically.	9,520,000	Only 340,000/= was remitted by CKM and its just for one quarter.

Corporate Entrepreneurship Trainings:

CAPCA staff received trainings in Corporate Entrepreneurship Training (CET). These trainings were a continuation from 2016 facilitated by Andreas Hermes Akademie (AHA). The three trainings that were done in the year enriched participants as Trainers of Trainees (ToTs) also referred to as Master Trainers in CET tools like; working together/team-work, Communication, Birds eye View, House of Enterprises, Market dynamics, SWOT analysis, Product Portfolio Analysis and Product Life cycle. Master Trainers will train the District Trainers who in turn will roll out the content to farmers to improve their farms as entrepreneurs.



FACE-AHA
facilitated training
on enterprise
development,
Module 3



3. Lessons Learnt

- Functional processing equipment should have stores for better management of the quality of produce before processing and after processing.
- Farmers organizations with functional processing equipment need to train members of the committee and the operators on how to manage the equipment. This will help members to know the procedures of operating it and they will ably control cheating from some operators.
- Farmers still need awareness raising/training as stipulated by the cooperative principle of **“Education, training and information to promote member’s education and awareness”**. Many

farmers questioning cooperatives, benefits, expectations and their role as cooperators. Outsourcing for instance in Kyalugondo Cooperative Society has so far caused some positive changes towards this direction, but more work beyond outsourcing needs to be done.

- There is still low patronage where many members fail to fulfill the amount of produce they commit to bring for bulking. This is worsened by Leaders and Marketing agents that are not exemplary; harvest and dry immature crops, do not use drying platforms or tauplins at home instead dry on bare ground. Failure of some marketing agent to be exemplary hinders the growth of volumes marketed collectively.

4. Key Challenges

1. Inability of newly formed cooperatives to employ staff.
2. Inadequate working capital to promote collective marketing.
3. High transport costs for farmers’ produce.
4. Fake agro-inputs on the market.
5. Competitiveness of cooperatives Vs. Individual traders.
6. Stiff competition faced by cooperatives from individual traders especially in coffee business.
7. Low member patronage among cooperatives.



5. Future Plans

- Empower women to increase their participation in decision making of farmers'/ community organizations.
- Establish an agro-ecological centre for knowledge & skills transfer among farmers.
- Revival of SAPs to reduce on the effects of climate change.
- Promote climate change resilience (mitigation and adaptation) in communities to support agriculture, through increasing access to water for production.
- To interest more youth into agriculture through supporting farmers in their organizations exhibit positive attributes
- Document learnings, good practices and stories of change for sharing/ dissemination
- More support to help cooperatives on the gaps/challenges mentioned as well getting compliant to the required cooperative regulations in order to get permanent certificates of registration.
- Scale out programme interventions to cover more districts in Central Uganda.
- Conduct farm irrigation as solution to drought and other effects of climate change.



Biganda Farmers Cooperative Society Limited Board during one of their Governance meetings, Bigasa Subcounty - Bukomasimbi district.



Coffee bulking and collective marketing at Biganda Farmers Cooperative Society Limited factory, Bigasa Subcounty - Bukomasimbi district.

6. Financial Performance

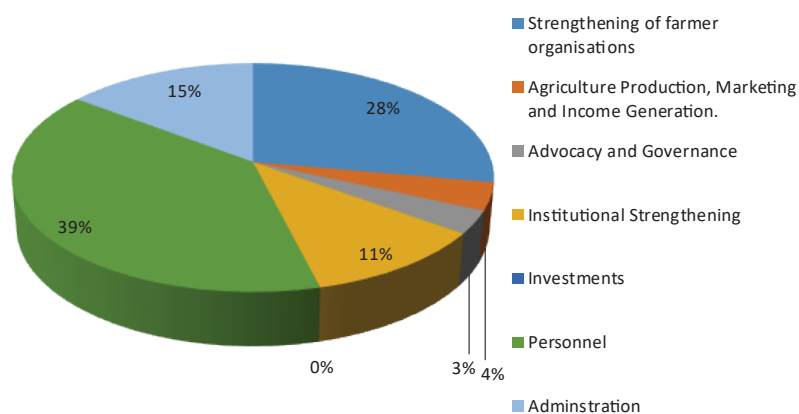
CAPCA INCOME FOR 2017

Thematic Areas	Caritas Denmark	AHA	Local Contribution	Total Income
Strengthening of farmer organisations	492,526,748		9,790,000	502,316,748
Agriculture Production, Marketing and Income Generation.	68,668,586		24,786,900	93,455,486
Advocacy and Governance	57,879,645			57,879,645
Institutional Strengthening	82,250,000	113,473,760		195,723,760
Investments	-			-
Personnel	693,621,006			693,621,006
Administration	231,273,582	28,368,440		259,642,022
Total	1,626,219,567	141,842,200	34,576,900	1,802,638,667

CAPCA EXPENDITURE 2017

Thematic Areas	Expenditure	Expenditure by Percentage		
Strengthening of farmer organisations	492,046,962	28		
Agriculture Production, Marketing and Income Generation.	68,668,586	4		
Advocacy and Governance	57,879,645	3		
Institutional Strengthening	195,723,760	11		
Investments	-	-		
Personnel	693,621,006	39		
Administration	259,642,022	15		
Total	1,767,581,981	100		

CAPCA Expenditure by percentage



PICTORIAL



CAPCA Farmers'
Forum 2017 at
Nsambya Sharing Hal

PICTORIAL

Operationalization of the
maize mill at Bukomansimbi



Supporting Cooperatives in operationalisation of value addition equipment



Vegetable growing
(backyard gardens)



Income generating activities



Some youths potting coffee seedlings at the Coffee Nursery
BOPA-Mitalamaria.



CAPCA BOARD



+Rit Rev Dr. Cyprian K Lwanga
CAPCA Board Chairperson



Prof. Achilleo Kaaya
Vice Chairman Board CAPCA



Fr. Peter Musumba Director
Caritas Kampala



Fr. Semmanda Director
CARITAS MADDO



Fr. Hillary Muheezangango
Director Caritas Kasanaensis



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**Director Tusubira Women
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**Assistant Director Caritas
Lugazi**



Fr. Michael Mukasa
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