



CAPCA
Central Archdiocesan Province Caritas Association



EMPOWERING COMMUNITIES FOR SUSTAINABLE LIVELIHOODS

in { Luweero, Bukomansimbi, Mpigi, Mubende, Mukono,
Nakaseke, Butambala, Rakai and Wakiso Districts. }



ANNUAL REPORT

2015



The Chief Guest at the 2015 CAPCA Farmers' Forum on Developing Sustainable Cooperatives; Hon. Amelia Kyambadde, Minister of Trade Industry & Cooperatives, Archbishop Dr. Cyprian K. Lwanga, CAPCA Director and Liaison Officer.



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ACRONYMS

AGM	– Annual General Meeting
AIDs	– Acquired Immune Deficiency Syndrome.
ATAAS	– Agriculture Technology and Agriculture Advisory Services.
BCC	– Behavioural Change Communication
BOPA	– Buwama Organic Producers Association.
BUCAFA	– Bulu CAPCA Farmers’ Association
CAPCA	– Central Archdiocesan Province Caritas Association.
CBTs	– Community Based Trainers.
CDD	– Community Driven Development
CDO	– Community Development Officer.
CIDI	– Community Integrated Development Initiative.
DANIDA	– Danish Development Agency
DAO	– District Agricultural Officer
DPO	– District Production Officer
FAQ	– Fair Average Quality.
FY	– Financial Year
GMO	– Genetically Modified Organisms.
HCT	– HIV Counseling and Testing
HIV	– Human Immune Virus.
IGA	– Income Generating Activity.
JASAR	– Joint Agriculture Sector Annual Review
KAFA	– Kalamba Farmers’ Association.
KG	– Kilogram
KICAFA	– Kituntu CAPCA Farmers’ Association
KOFA	– Kammengo Organic Farmers’ Association
LC	– Local Council
MAAIF	– Ministry of Agriculture Animal Industry & Fisheries.
MADDO	– Masaka Diocesan Development Organisation.
M&E	– Monitoring & Evaluation
MP	– Member of Parliament
MoU	– Memorandum of Understanding
MTIC	– Ministry of Trade Industry & Cooperatives
MUMPIFA	– Mutubagumu Mpigi Farmers’ Association
NAADS	– National Agricultural Advisory Services.
NABE	– Namulonge Beans.
NGO IDEAs	– Non Government Organisation Impact for Development Empowerment Actions
NUCAFE	– National Union of Coffee and Farm Enterprise.
NSA	– Non State Actors.
OPV	– Open Pollinated Varieties.
OWC	– Operation Wealth Creation.
PELUM	– Participatory Ecological Land Use Management.
SACCO	– Savings and Credit Cooperatives
SHF	– Small Holder Farmers
SPOs	– Senior Program Officers
STIs	– Sexually Transmitted Infections.
TWDA	– Tusubira Women Development Agency
UCDA	– Uganda Coffee Development Agency
USADF	– United States of America Development Fund
YLP	– Youth Livelihood Programme



MESSAGE FROM BOARD CHAIRPERSON



The Most Rev. Dr. Cyprian K. Lwanga

I welcome our Dear readers to this 2015 Annual Report that gives a general view about the contribution of CAPCA in community development aimed at empowering communities for sustainable livelihoods. At national level, this annual report highlights our contribution towards the implementation of Uganda Government National Development Plan.

We have managed to implement our planned strategies in pursuance of our mission of promoting integrated spiritual, social and economic interventions. Among the highlights of the year CAPCA promoted the spirit of farmers to work together in cooperatives. The piloted youth interventions have also shown that if properly targeted the youth are a powerful resource in contributing to development.

We intend to continue with cooperative development in the communities as well as working with the youth. The organisation will also continue promoting farming as a business, climate resilience within communities as well as farmers' advocacy in voicing out their needs.

I extend my gratitude to Government, its departments, agencies and local governments for supporting CAPCA plans and activities.

I wish to commend our partners, Caritas Denmark, for supporting CAPCA in pursuing its community development aspirations.

I am grateful to the CAPCA Board for carrying out the oversight role that has seen the organization moving steadfast in pursuing its mandate, in spite of resource constraints. I thank the Liaison Officer, the agencies and all staff for making our plans a reality.

I appreciate my fellow Bishops in Central Archdiocesan Ecclesiastical Province for the support and guidance towards CAPCA and its activities.

+ Dr. Cyprian K. Lwanga

Chairperson – CAPCA Board of Directors



MESSAGE FROM LIAISON OFFICER

This Annual report is a summary of CAPCA's work carried out in 2015, guided by the organization's strategic direction.

The report documents a brief on CAPCA's background, achievements, learnings, challenges and future plans. The strategies and activities implemented fall within the following thematic areas prioritized by CAPCA in its strategic direction; Community Strengthening, Agricultural Production, Marketing and Income Generation, Advocacy and Governance, Environmental Management and Institutional Strengthening.

On community strengthening, CAPCA's work involved strengthening farmers' organizations through formation of cooperatives, enhancing capacities of the youth, supporting participatory development using NGO IDEAs.

Agricultural production, marketing and income generation involved enhancing farmer to farmer extension, promoting bio-intensive agriculture in urban areas, market information, strengthening collective marketing, supporting market linkages, promoting value addition with processing equipment and supporting Marketing agents with means for transport.

In advocacy and Governance, CAPCA carried out and participated in advocacy activities at National and Local Government levels, developed a BCC strategy and developed strategic partnerships. Farmers were empowered by CAPCA to carry out advocacy activities.

On institutional strengthening, CAPCA improved on its governance and management, hosted strategic partners (the Danish Ambassadors), improved on staff competences and improved field mobility with new motorcycles.

In our interventions, we have been able to work with farmers' organizations to improve the livelihoods of small holder farmers and the communities in which they live.

The above achievements are a result of a combined contribution of the Board of Trustees, CAPCA Board, Caritas Denmark, CAPCA management, Liaison Office, the Agencies, the staff, partners and the target group. We are grateful to you all.

As we celebrate our achievements, we need to reflect on lessons that we learnt along the way to inform our future plans.

Bukenya Joseph

CAPCA Liaison Officer



Bukenya Joseph
CAPCA Liaison Officer

1.0

INTRODUCTION:**CAPCA**

Central Archdiocesan Province Caritas Association (CAPCA) is the development arm of Central Archdiocesan Ecclesiastical Province and is driven by the desire to improve the social economic conditions of the poor and marginalized. It was incorporated in 2006. CAPCA implements its interventions without discrimination, based on religion, politics, gender or race.

Vision

A society where all people live a decent livelihood sustainably

Mission

To promote integrated spiritual, social and economic intervention.

VALUES

- ➔ Human Dignity
Fairness (Justice Transparency)
- ➔ Integrity/Honesty
Professionalism
- ➔ Teamwork and Mutual
Respect

Priority Thematic areas:

- I. Community strengthening.
- II. Agricultural production, Marketing and Income generation.
- III. Advocacy and Governance.
- IV. Environmental Management.
- V. Institutional Strengthening

CAPCA Partnership (Agencies) and Current Areas of operation

Caritas Kampala in Mpigi & Butambala, Caritas Kasanaensis in Luweero & Nakaseke, Caritas MADDU in Bukomansimbi, Caritas Lugazi in Mukono, Caritas Kiyinda Mityana in Mubende, Tusubira Women Development Agency (TWDA) in Wakiso and Community Integrated Development Initiative (CIDI) in Rakai districts.

CAPCA's operations are coordinated by a Liaison Office located at the Kampala Archdiocesan Catholic Secretariat Building, Lubaga-Kampala. The Liaison office provides overall coordination, quality assurance and programme supervision.

2.0

PERFORMANCE HIGHLIGHTS

2.1 Thematic Area 1: COMMUNITY STRENGTHENING

Strengthening farmers' organisations by forming Cooperatives

To-date CAPCA has supported 14 out of 27 farmers' associations to transform into primary cooperatives. The cooperatives are still on probation and we expect that after two years of satisfactory performance, they will be accredited permanent status. The table below reveals the cooperatives so far formed;

Primary Cooperative Formed	Sub-County/ District
KOFA Cooperative Society	Kammengo in Mpigi District
BOPA Cooperative Society	Buwama in Mpigi District
MUMPIFA Farmers Cooperative Society	Mutuba Gumu in Mpigi District
Kaalo Farmers Cooperative society	Bulo in Mpigi District
BIGANDA Farmers Cooperative Society	Bigasa in Bukomansimbi District
Kitanda-Tukole Farmers Cooperative Society	Kitanda in Bukomansimbi District
Butenga CAPCA Farmers Cooperative Society	Butenga in Bukomansimbi District
Lwanda Farmers Cooperative Society	Lwanda in Rakai District
Kasasa Cooperative Society	Kasasa in Rakai District
Kitasiba Farmers' Cooperative Society	Kakuuto in Rakai District
Kyalugondo Multi-purpose Cooperative Society	Katikamu in Luweero District
Wakiso Multi-purpose Cooperative society Ltd.	Wakiso in Wakiso District
KASE Multi-purpose Cooperative Society	Kakiri in Wakiso District
Kyakalu Namayumba Multipurpose cooperative society	Namayumba in Wakiso District

Some of the advantages identified with cooperatives are; state recognition, legal mandate to do business, increased ability to access business opportunities, increased ability to access agricultural financing and a

critical mass to advocate for issues affecting members (farmers) and the community at large. However, capacity building is still needed to strengthen the cooperative culture.

Enhancing Capacities of Youths to Participate in Livelihood Activities

CAPCA piloted three youth projects in four districts, namely Mpigi, Butambala, Bukomansimbi and Rakai under Caritas Kampala, MADDO and CIDI respectively. The aim of the pilot projects was to attract youth to participate in the agricultural value chain.

Group based trainings were carried out to

impart skills to the youths and also change their mindset/ attitudes towards farming. The trainings included agricultural practices of selected enterprises, saving and credit management, off-farm IGAs, agricultural value chain, environmental Conservation advocacy and life management skills. Youths were also taken for exposure visits.



By close of the year, 800 youths were engaged in agricultural enterprises while others are off-farm enterprises, as a result of the project. The Youth under Kitanda Farmers' Association

successfully lobbied local government and obtained funds under Youth Livelihood Programme (YLP) to pursue a poultry enterprise.



Youth in Bukomansimbi District utilize a maize thresher donated by CAPCA – Caritas MADDO.



Youth in Rakai District attending one of the apprenticeship training in metal fabrication supported by CAPCA-CIDI.



Support Farmers in Participatory Management of their Development Priorities using NGO-Ideas

The concept of NGO-IDEAs, called “Agali Awamu” in CAPCA, was used to empower 18 farmers’ groups in Wakiso district (under Tusubira Women Development Agency). NGO-IDEAs concept emphasizes participatory planning, implementation, monitoring and evaluation with a purpose of building sustainable development of the grass root institutions.

The process involved;

- People reflecting on their current situation (needs and aspirations) and desired changes
- People setting goals, plan and implement actions and track progress
- People reflecting on changes achieved/ missed, re-plan and set other goals

A case in point is Bivamuntuyo Women’s Group in Wakiso that set its 2015 targets and by mid-June, the group reviewed its performance and reported progress on the following targets;

on renewing registration of the group at the district, this had already been achieved and the group acquired a new certificate; on renewing membership, this was achieved, new members were recruited; on undertaking a group IGA in form of mushrooms, the group had bought required materials; on promotion of kitchen gardens in members’ households, 8 members had them; on promotion of Savings and credit by members, the group had started savings activities on lobbying for Community Demand Driven Funds (CDD), the group had been shortlisted for the funds to a tune of Shs. 3.0 M from the sub county; on renewal of membership with the association, this had been done.

The NGO ideas emphasizes: Relevance of Participation, Focus on Results, Effectiveness and Sustainability. Involving primary beneficiaries in planning and tracking change leads to their empowerment.



Thematic area 2: AGRICULTURAL PRODUCTION, MARKETING AND INCOME GENERATION.

Enhancing Farmer to farmer extension through supporting CBTs

CAPCA agencies have supported over 210 Community Based Trainers (CBTs) to improve their competences and spelling out their roles for effective performance in carrying out farmer to farmer extension in the districts of Mpigi, Butambala, Bukomansimbi, Rakai, Mubende, Luweero, Nakaseke, Mukona and Wakiso.

The issue of facilitating CBTs in doing their

work by the farmers’ is still a challenge due to low earnings by the farmers.

About 3,549 farmers (members of associations/ cooperatives) were trained by CBTs (through farmer to farmer extension) in sustainable agricultural practices (SAPs) and household sanitation.

Promoting Bio - Intensive Agriculture (BIA) to support livelihoods.

In an effort to promote urban farming, CAPCA represented by TWDA participated in a PELUM organized Bio-Intensive Agriculture Learning visit that took place in June, 2015. Following the learning visit, the organisation implemented the learnings in the communities of Wakiso district. To-date over 60 households of farmers

with small land in Wakiso & Kakiri Town Council have been trained by TWDA in double dug beds, verandah gardens and diagonal off-set planting technique. Some farmers are now producing green vegetables, including Sukuma wiki, for food nutrition and income generation.



CBTs attending a practical training in the field

Farmers Access Favourable Markets Using Timely Market Information

CAPCA disseminated agricultural market information, on two key enterprises i.e. coffee and maize. The information, provided via sms, was sent to about 450 farmers on a weekly basis. The market information has enabled farmers to make informed decisions in marketing their produce at favorable prices. As a result farmers sold 202.0 tonnes of coffee (FAQ), 36.3 tonnes of maize at favourable

terms through farmers' organisations in 2015.

In addition, the numbers of farmers bulking their produce for collective marketing is increasing. Notable hindrances include; high transport costs to the value addition equipment and side selling due to preference of farmers to be given cash at hand, in most cases such cash payment is made at unfair prices by unscrupulous traders..

Strengthening Collective Marketing for Produce of Small Holder Farmers

CAPCA piloted a modest capital fund in three farmers' organizations with conditional guidelines. The farmers' organisations are; BIGANDA Farmers' Cooperative society, Kassanda Farmers Association and Kasaala Farmers Association. The fund was put in place to make timely payment for the farmers' produce at reasonable prices.

The fund is used to advance funds to farmers with ready to sale good quality produce, especially maize grain, coffee (FAQ) as well as beans. The capital fund has strengthened the financial and

bulking capacities of the farmers' organisations. The number of small holder farmers who are bulking increased in 2015. On the other hand the capital fund has improved the timeliness for the small holder farmers to earn reasonable income from their produce. The challenge is the small amount of the capital fund compared to the potential amount of produce likely to be produced by the farmers.

Under collective marketing, farmers were able to sell about 30.0 tonnes of coffee (FAQ), while and 9.0 tonnes of beans were collectively marketed.





Farmers delivering their coffee for processing at the Coffee Factory of BIGANDA Farmers' Cooperative Society



Value Addition Equipment for Farmers' Produce

Through support of Caritas Denmark, CAPCA and its agencies supported five farmers' organisations with coffee hullers. In addition, seven farmers' organisations received maize mills.

Farmer Organisation	Value Addition Equipment	Comment
BOPA Cooperative Society	Coffee huller	Not operational due to high cost of electricity connection
Kaalo Farmers' Cooperative Society	Maize mill	Not operational due to high cost of electricity connection
BIGANDA Farmers' Cooperative Society	Coffee huller	Equipment is operational
Butenga CAPCA Farmers' Cooperative Society	Maize mill	Not operational due to high cost of electricity connection
Lwanda Farmers' Cooperative Society	Coffee huller	Equipment is operational



Farmer Organisation	Value Addition Equipment	Comment
Kitasiba Farmers' Cooperative Society	Maize mill	Not operational due to high cost of electricity connection
Kyalugondo Multi-purpose Cooperative Society	Coffee huller	Equipment is operational
Ssemuto Farmers' Association	Maize mill	Not operational because farmers are still constructing premises for the maize mill.
Kiganda Farmers' Association	Coffee huller	Equipment is operational
Kassanda Farmers' Association	Maize mill	Not operational due to high cost of electricity connection
Twekembe Nagojje Farmers' Association	Maize mill	Not operational because farmers are constructing premises for the maize mill.
Wakiso Multi-purpose Cooperative society Ltd.	Maize mill	Not operational due to high cost of electricity connection

As at December 2015 the following three farmers' cooperatives had started operating their coffee hullers; Kyalugondo Cooperative Society, BIGANDA Cooperative Society and Lwanda farmers' Cooperative Society. The nine processing equipment is not operational due to mainly the challenge of high cost of electricity connection and construction of premises.



Kyalugondo Coffee huller—Luweero district.



BIGANDA Coffee huller – Bukomansimbi district.

Capca Improves Mobility of Marketing Agents with Bicycles

CAPCA supported marketing agents with 132 bicycles to improve their mobility in carrying out marketing activities at group level, courtesy of Caritas Denmark. The bicycles will improve coordination of collective marketing among the farmers.



Marketing agents receiving bicycles from CAPCA through Caritas MADDO, officiated by head of Danish Ambassadors' Team.





Thematic area 3: ADVOCACY AND GOVERNANCE.

Farmers Engage Government Officials on Development of Cooperatives

In August, 2015, CAPCA organized the annual farmers' forum in Kampala. The forum was premised on a theme; "Developing Functional and Sustainable Cooperatives. What is Your Role?" The forum that was attended by about 300 farmers was opened by the State Minister of Cooperatives. **The Chief Guest was the Minister of Trade, Industry and Cooperatives (MTIC), Hon. Amelia Kyambadde.** The forum was also graced by the Archbishop of Kampala, Dr. Cyprian Kizito Lwanga, the Chairperson of CAPCA Board. Participants also included the Commissioner for Cooperatives in MTIC, District Cooperative Officers, representatives of farmers' organizations supported by CAPCA, Directors and staff of CAPCA as well as representatives from other Civil Society Organizations like NUCAFE, PELUM, and Caritas Uganda etc. The forum created awareness about cooperatives, its regulation, roles of Government, roles to be

played by farmers and relevant stakeholders. It also enhanced collaboration between farmers and respective duty bearers, shared experiences and challenges so far encountered in transforming CAPCA supported farmers' associations into sustainable cooperatives.

In her remarks, the Chief Guest encouraged the house to use the various platforms of learning to disseminate information, for example on benefits of cooperatives, to the rest of the community. Hon. Kyambadde also advocates for translation of relevant policies to farmers in their local dialects for clear understanding by all. She also advised the participants to use cooperatives to develop themselves. She pledged to lobby the Ministry of Agriculture for tractors to CAPCA supported farmers, lobby for electricity to help the farmers' organizations whose value addition equipment had stalled due to high cost of electricity.



A farmer making his contribution during the 2015 CAPCA Farmers' Forum.

Joint Agriculture Sector Annual Review – 2015

CAPCA, one of the Non State Actors that delivers agricultural interventions to the community, participated in the Joint Agriculture Sector Annual Review (JASAR) that took place in Munyonyo. Besides attending the JASAR, CAPCA made a contribution to a report that was presented by the Non State Actors (NSAs) on civil society perspective on agricultural sector performance during FY 2014/15. The Ministry of Agriculture, Animal Industry and Fisheries (MAAIF) gave a platform to Non State Actors to voice out the following recommendations to government; Strengthening tenure security of MAAIF land and those of its agencies, Strengthening data and information systems of MAAIF, Participation, Partnership and Collaboration with NSAs, Comprehensive domestication of agricultural related commitments and declarations.

In addition, NSAs made the following commitments;

1. Collaborate and partner with Government and MAAIF to inform, design and implement the pillars of the Agriculture Sector Strategic Plan (ASSP) and its results framework.
2. Popularize Government programmes and policies.
3. Mobilize farmers and build their capacities to competitively produce in collaboration with the ministry.
4. Support the development of farmers, networks, groups, associations and cooperatives to increase farmers' productivity and production, bargaining power, take a role in developing value chains, market and promote credit access and financing.

Advocacy efforts by CAPCA Agencies

Caritas Kampala worked with Mpigi Local Government to put up a coffee platform for greater Mpigi, in central Uganda, comprising Butambala, Gomba and Mpigi districts. The platform reaches out to various stakeholders in the coffee sector to promote quality coffee. In addition Caritas Kampala together with officials of KOFA cooperative Society lobbied for an office space for cooperative in the sub-county

offices and this was granted. In Bukomansimbi MADDU worked with the Local government and UCDA to enforce coffee quality bye-laws aimed at improving the quality of coffee production and post-harvest handling. In its advocacy effort with Rakai Local government, CIDI enabled Lwanda Cooperative, Kasasa Cooperative and Kitasiba Cooperative to obtain 30,000 coffee seedlings. In addition, 2 groups under Kasasa Cooperative Society obtained CDD funds and one youth group obtained YLP funds. Using a positive relationship Caritas Lugazi has built with Mukono Local government overtime, some groups have managed to access CDD funds. Caritas Kasasa Luweero organized a breakfast meeting on climate change and some duty bearers made pledges towards the cause. Out of its advocacy efforts with the local government, TWDA was invited to regularly attend NAADS/ OWC meetings. NAADS/ OWC office is to make use of TWDA structural arrangement in disseminating the new NAADS guidelines for inputs distribution to communities and a formal channel of farmers' complaints to be set up under the NAADS programme in Wakiso district. Furthermore TWDA was also instrumental in resolving the questionable maize grain that was given out by OWC to farmers in Wakiso District.

Advocacy Efforts by Farmers' Organizations Supported by CAPCA

During the year CAPCA supported 25 farmers' associations that successfully lobbied for agricultural inputs from NAADS/OWC and CDD funds from local government.

CAPCA Developed a Behavior Change Communication (BCC) strategy.

CAPCA staff were trained to develop a BCC strategy that will guide the organization in engaging duty bearers on advocacy issues. Essentially the BCC strategy signifies how CAPCA shall engage primary and secondary duty bearers for the betterment of communities it serves.

Dialogue Meeting on Substandard Agricultural Inputs

In 2014 CAPCA held a farmers' forum on prevalence of substandard agricultural inputs. As a result of the sensitization obtained, TWDA in Wakiso district organized a dialogue in March, 2015 on concerns raised by farmers regarding quality of maize seeds distributed to farmers of Wakiso District by Operation Wealth Creation/ NAADS. The meeting was attended by farmers, TWDA officials, Wakiso district District Production Officer (DPO), District Agriculture Officer (DAO), NAADS/ OWC Coordinator and the Managing Director (MD) Pearl seeds Company, the supplier of the maize seeds. Issues raised by farmers related to fears of supplies of 'fake maize seed' and GMO maize.

Some of the explanations given by duty bearers; there was a miscommunication. Seeds are packed when dried to the right moisture content of 13% and ready for planting. On reservations of seeds for planting in subsequent season, farmers were advised that the seed that was distributed by NAADS/ OWC is Longe 7 which is a hybrid. On GMOs, farmers were advised that GMOs are still in the custody of researchers and are not yet a public good until a law is put in place by parliament. On regulation of seed quality, Government through MAAIF is to give directives to seed companies to use labels with codes which farmers would use to sms to a server and automatically get details about the seeds (date packed, expiry date, germination percentage, etc.). It was also mentioned that Government is expected to produce a tamper proof label to be attached to all packaged seed. These initiatives will help in reducing fake inputs. A formal channel for farmers' complaints is to be established in Wakiso district.

Strategic Partnerships

CAPCA established strong strategic partnerships with policy makers, like-minded development organizations and CSOs on advocacy issues affecting small holder farmers CAPCA works with.

CAPCA has worked with Ministry of Agriculture Animal Industry and Fisheries as well as Local Governments in educating farmers on safe food, quality of agricultural inputs, consultations on developing a policy for agricultural extension as well as Government programmes in agriculture.

CAPCA is a member of PELUM, Food Rights Alliance (FRA) and Environment and Natural Resources - Civil Society Organizations Network (ENR-CSO NETWORK).

CAPCA has worked with FRA and PELUM on capacity building and advocacy for policy framework providing enabling environment for the small holder farmers.

PELUM Uganda organized "a green action week organic market" exhibition in Wakiso District. CAPCA was represented by Tusuubira Women's Development Agency (TWDA) and farmers' groups. Among the items exhibited were; eggs, cassava cakes, leak, green leafy onions, mushrooms, eggplants, cabbages and Sukuma wiki. Through the exhibition, farmers were able to interact with fellow farmers from different organizations as well as customers. MUKABU farmers exhibited a cassava cake and was able to get a purchase order for a birth day cake from one of the exhibitors.

CAPCA made a contribution to a report that was presented by ENR-CSO network at the joint sector review of the Ministry of Water and Environment regarding the performance and recommendations to the water and environment sector during FY 2014/15.



Thematic area 4: ENVIRONMENTAL MANAGEMENT.

Tree Planting to Celebrate PELUM @ 20 Years of Existence

CAPCA participated in celebrating 20 years of PELUM's existence by planting over 100 tree seedlings in Katikamu, under Kasana Luweero Diocese and in Nagojje, under Lugazi Diocese. Trees contribute to climate resilience.



The CAPCA Liaison Officer, staff and farmers of Kyalugondo Multi-purpose Cooperative Society undertake tree planting at Katikamu to conserve the environment while commemorating PELUM's 20 years of existence.



Thematic area 5: INSTITUTIONAL STRENGTHENING

Improved Governance & Management of CAPCA

CAPCA developed a draft human resource manual, currently waiting for approval. This is an expression of CAPCA's intentions to manage issues concerning staff. During the year, CAPCA also held a board meeting. The meeting deliberated on streamlining the oversight role of the board. CAPCA held four management meetings. The meetings enabled Directors, senior management and staff to review programme performance and take appropriate decisions. In addition, four zonal meetings were held. The zonal meetings enabled respective agencies to share their interim performance, achievements, best practices and learnings that inform programme progress and results. Monitoring and feedback activities were also carried to inform programme implementation.

CAPCA also held a two day annual review and planning meeting. Programme performance,

lessons learnt and future plans were discussed.

CAPCA Hosts Danish Ambassadors

CAPCA hosted Danish visitors (Ambassadors) with a purpose of understanding the situation in the communities where CAPCA operates as well as changes the target group has witnessed with support from Caritas Denmark. The communities visited comprised Bukomansimbi under MADDO and Luweero under Caritas Kasanaensis.

The visit informed the ambassadors the message to convey to the Danish people, including witnessed changes their funding has caused in the farming communities and thus justify why there is need for continued support of CAPCA interventions. Continued funding will enhance growth of the institution, develop and strengthen farmers' organisations and empower communities for sustainable livelihoods among the target communities.





Above: Danish Ambassadors together with Caritas Director & farmers of Kasana-Luweero Diocese listen to a farmer.



Left: The Danish Ambassadors, Caritas Director & farmers take a picture in front of the coffee factory for Kyalugondo Multi-purpose Cooperative Society in Katikamu sub-county.

Improvement of Staff Competences

In bid to improve staff competences for better performance, most of CAPCA staff participated in a number of trainings, including; developing of CAPCA BCC strategy, Results Framework for Advocacy Strategy, Reporting & documentation, Resource mobilization, cooperative's governance & management, participatory management of results oriented community development using NGO IDEAs

as well as coping with staff redundancy. Some staff also attended workshops on; Budget tracking and analysis, Social Partnership and Business Development, Policy Advocacy, Rural Finance and Gender Equality and Financial sustainability. Staff were taken for exposure visits on coffee value chain and cooperative development at coffee exporter, Kyagalanyi coffee Ltd and Bukusu Yetena Area Cooperative Enterprise in Mbale.





CAPCA Staff attend a training in Cooperative governance & Management facilitated by Cooperative Officer from Ministry of Trade, Industry and Cooperatives (MTIC).



CAPCA staff attend a workshop on development of advocacy strategy facilitated by Executive Directors of FRA.



Greenhouse for drying coffee and coffee nursery at Buzibiti center.



CAPCA staff taking notes during an exposure visit to Kyagalanyi coffee Ltd - Mbale



CAPCA Acquires New Motorcycles for Community Development Work

CAPCA procured 19 brand new motorcycles, riding suits and helmets with support of Caritas Denmark. The motorcycles were handed over to CAPCA partners in a ceremony that was officiated by the Caritas Director of Kampala Archdiocese at Cardinal Nsubuga Leadership Training Centre (CANLET), Nsambya. He said that "the procurement of the 19 motorcycles is part of CAPCA's strategic focus of strengthening the institutional capacity of our organization in order to enhance our effectiveness in implementing interventions in the communities where we work.

The motorcycles are to be used in carrying development work in the communities. The

motorcycles are of YAMAHA brand, which we believe is robust enough to manage field conditions. The staffs were advised to ride safely for YAMAHA is a strong and fast type of motorcycle. Staff should always pray for their journeys, control speed, wear protective gear (helmet, gloves, riding overalls, reflectors and riding boots)". The Caritas Director of Kampala blessed the motorcycles assisted by Caritas Director of Masaka Diocese. In attendance was the Director of Tusubira Women Development Agency CAPCA, the Liaison Officer and other CAPCA staff.



Caritas Director handing over motorcycles to CAPCA staff of Caritas Kiyindi Mityana.



LESSONS LEARNT

- In managing cooperative business, there are members who are supposed to volunteer and sacrifice on behalf of others. The rest of the members tend to learn from them and get motivated along the way.
- Conflict management & resolution trainings should be inculcated during planning and implementation of community projects, especially the youths who are emotional and delicate to manage.
- Groups with IGAs that involve all the group members tend to be organized with better cohesion since the IGAs enable them to meet regularly, plan and make decisions for their enterprise.
- Registering an association into a cooperative is one move, but its functionality is a journey of miles requiring members' commitment, focused leadership, collective responsibility and hard work.
- The location of farmers' processing equipment should greatly be informed by availability of infrastructure, including electricity.
- When the youths work together with the elders there is bridging of the inter-generation gap in farming experience, agricultural technology, information and skills. It has been noted particularly that in some farmers' organizations the elders have helped to pass on indigenous Knowledge attained over the years to the youth.
- Using appropriate strategies/ interventions youths can respond positively towards participating in agriculture.
- Edutainment: Youths can perform very well in Music Dance and Drama to pass on specific community development messages to the targeted audiences.
- The majority of youths prefer agricultural enterprises that yield results within short period of time. Like tomato growing, passion fruit growing, cabbage growing and other vegetables.
- It is important to note that youths are more bold and confident in demanding leaders for accountability and transparency in operations and management of farmers' organisations, compared to the old members.



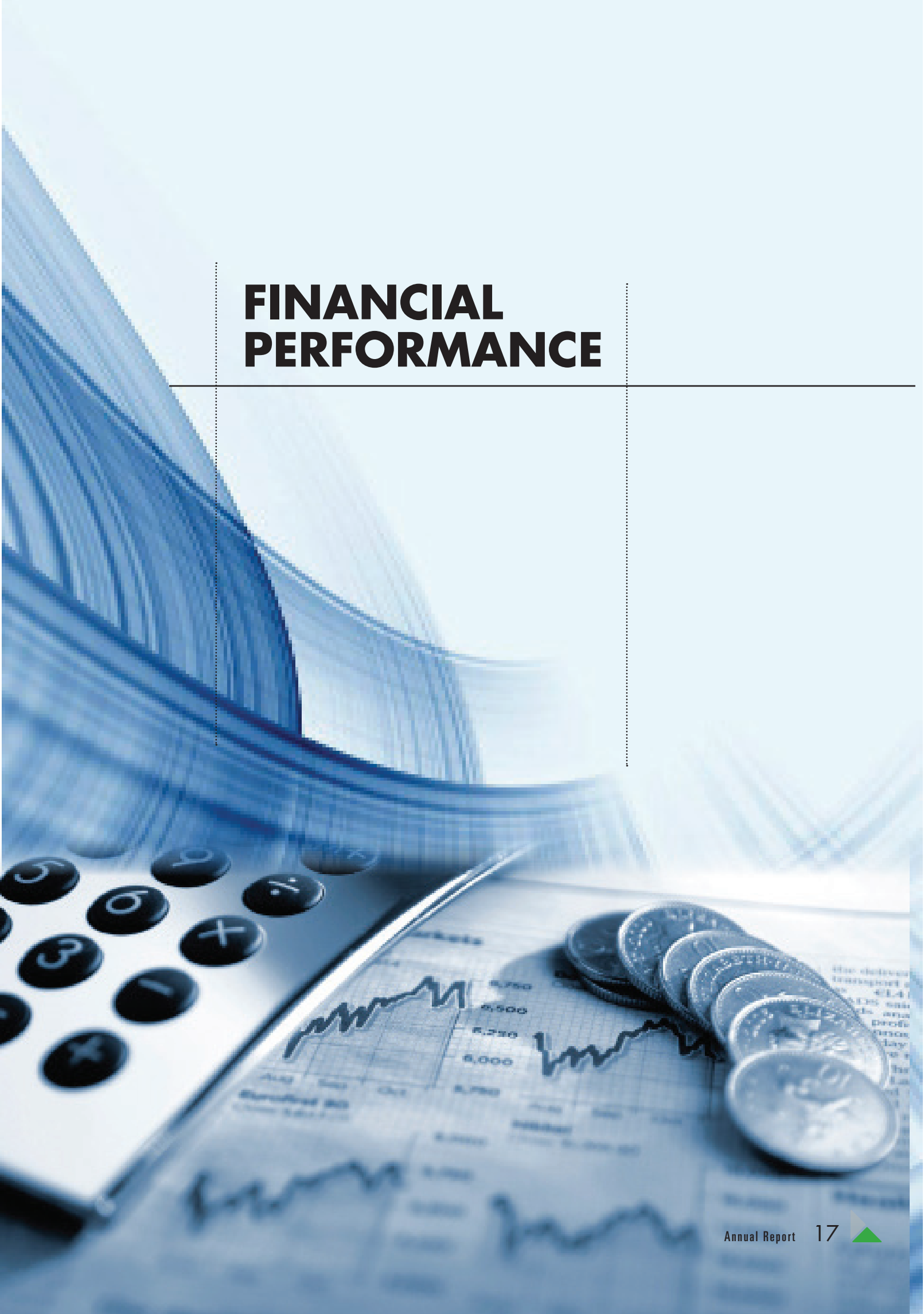
KEY CHALLENGES

- Some farmers still hold a mentality/ mindset of relying on hand-outs for survival. This poses a challenge towards development for sustainability.
- Low Women participation in leadership and decision making positions of farmers' organisation. Strategies to encourage women participation in leadership positions are required.
- The low member patronage in cooperatives continues to be a challenge. The number of members using their cooperatives is still low, thus affecting business volumes.
- Climate change affects agricultural production for food security and incomes of farmers due to unpredictable and extreme weather patterns of too much erratic rain and too long droughts.
- Inadequate resources limit SHFs dealing in agricultural production. Central Region has a population of small holder farmers of about 6.0 million, many of them practicing subsistence farming. Currently we only cover about 7000 households. Worse still funding is dwindling in spite of the need for increasing agricultural production for food security for all and incomes of SHFs.
- There is a challenge of mitigating potential decline in agricultural production due to ageing of the targeted farmers, among others causes. There is a need to target more youths to join the sector yet there is a challenge of interesting them into agriculture.
- Cost of Power: Farmers' organizations are facing a high cost of accessing hydro-electric power for their processing equipment.
- Some partner M&E/ MIS systems are not functional because they have not yet been completed.

FUTURE PLANS (RECOMMENDATIONS)

- Work out a strategy for capacity building aimed at mind set change towards sustainable development in target communities. There is a need for capacity building in Financial Literacy, among other interventions.
- Promote strategies for gender equity and empower women to increase their participation in decision making of farmers'/ community organizations. Promote girl child in line with affirmative action. There is a need for gender oriented interventions, like Gender Action Learning Systems (GALS), among others.
- Promote climate change resilience (mitigation and adaptation) in communities to support agriculture, hence promoting disaster risk reduction
- To interest more youth into agriculture through using appropriate strategies.
- Look for resources to expand and serve more needy farmers in the region
- Promote farming as a business and value chain development/ market access to farmers produce
- Promote strong farmers' organizations, including the registered cooperatives through nurturing them into strong business entities and encourage remaining associations to pursue cooperative status
- Capacity building is still needed to enhance common goal orientation, inculcate cooperative principles, values and the cooperative culture
- Advocate for farmers' needs including using networks, for example; a holistic agricultural extension package from government (MAAIF), safe, affordable, accessible, culturally acceptable and environmentally appropriate planting materials
- Support farmers to establish centers of excellence for knowledge, skills & technological transfer, enhance farmers businesses; provide advisory services and innovations as well as research in communities and for benchmarking
- Support completion and enhancement of MIS/ M&E systems

FINANCIAL PERFORMANCE



FINANCIAL PERFORMANCE

CAPCA INCOME FOR 2015

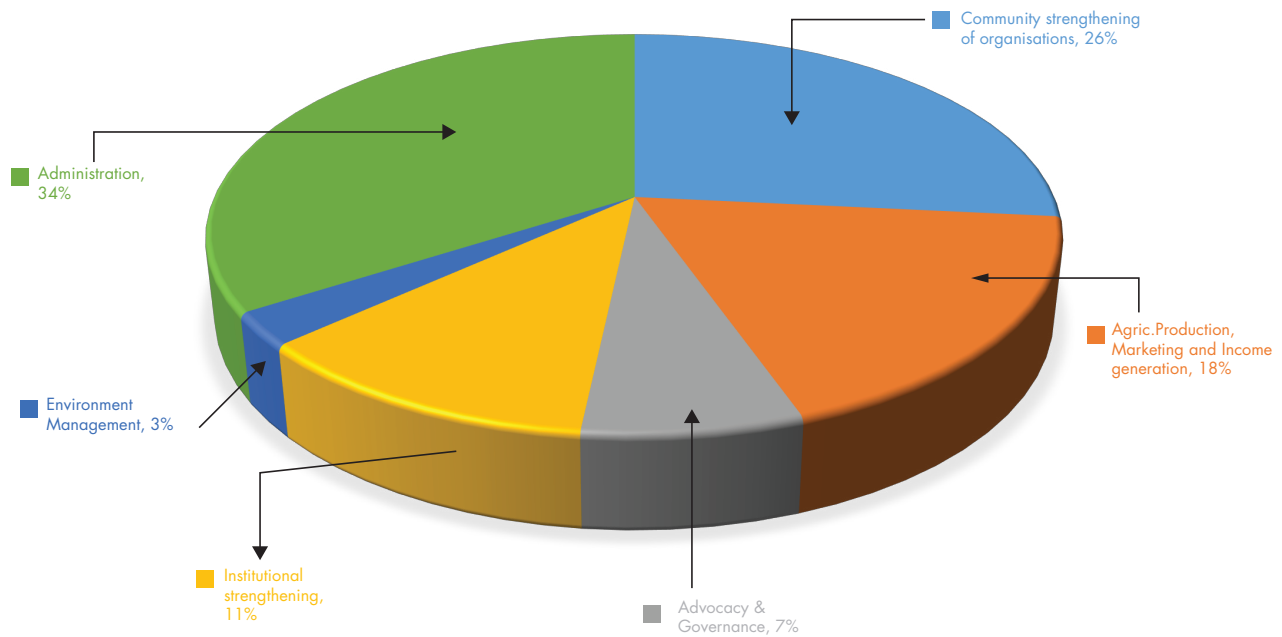
Thematic Areas	Caritas Denmark	Local contribution	Total Income
Community strengthening of organisations	599,922,881	34,700,000	634,622,881
Agric.Production,Marketing and Income generation	239,483,144	193,664,125	433,147,269
Advocacy & Governance	129,534,523	43,600,000	173,134,523
Institutional strengthening	279,263,777		279,263,777
Environment Management		62,751,851	62,751,851
Administration	801,085,769	12,000,000	813,085,769
TOTAL	2,049,140,833	346,715,976	2,395,856,809

CAPCA EXPENDITURE FOR 2015

Thematic Areas	Expenditure by Percentage
Community strengthening of organisations	26
Agric.Production,Marketing and Income generation	18
Advocacy & Governance	7
Institutional strengthening	11
Environment Management	3
Administration	34



CAPCA EXPENDITURE FOR 2015





The Chief guest, Hon. Amelia Kyambadde in middle with the Archbishop Dr. Cyprian K. Lwanga and Forum's Chairperson, Fr. Athanasius Kafeero pose for a photo with some farmers shortly after the 2015 Farmers' forum.



Kassanda farmers association receive their capitalization cheque.



Danish visitors share a light moment with Parish priest – Rev. Fr. George P. of Kasaala Catholic Parish. CKL Director watches.



Caritas MADDO Director & staff pose for a photo with Danish visitors at Masaka.



↓ CAPCA beneficiary household pose for a home photo with Danish team of visitors.



The Director CKL explains to Danish visitors the housing plan of Kyalugondo coffee huller housing structure.











CAPCA BOARD



+Rit Rev Dr. Cyprian K Lwanga
CAPCA Board Chairperson



Prof. Achilleo Kaaya
Vice Chairman Board CAPCA



Fr. Peter Musumba Director
Caritas Kampala



Fr. Semmanda Director
CARITAS MADDO



Fr. Hillary Muheezangango
Director Caritas Kasanaensis



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